3rd Quarter 2024 Financial Review

October 2024





Disclaimer

Please note that this document contains preliminary figures and is provided solely to investors or potential investors as reference materials in their investment decisions.

The financial information presented herein are based on consolidated earning which were reported in accordance with K-IFRS. Historical figures were adjusted as well to ensure their compliance with K-IFRS.

The statements within the presentation future estimates including profit and loss forecasting of 2024 and years after. Although they are deemed reasonable, readers are strongly cautioned that known and unknown risks and uncertainties such as currency exchange or raw material costs may have a strong influence on the forward-looking statements and result in material variance between actual business performance and financial positions expressed or implied here.

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- 1. 2024 3Q Results
- 2. 2024 3Q Highlights

2024 3Q Financial Results – Income Statement (Consolidated)

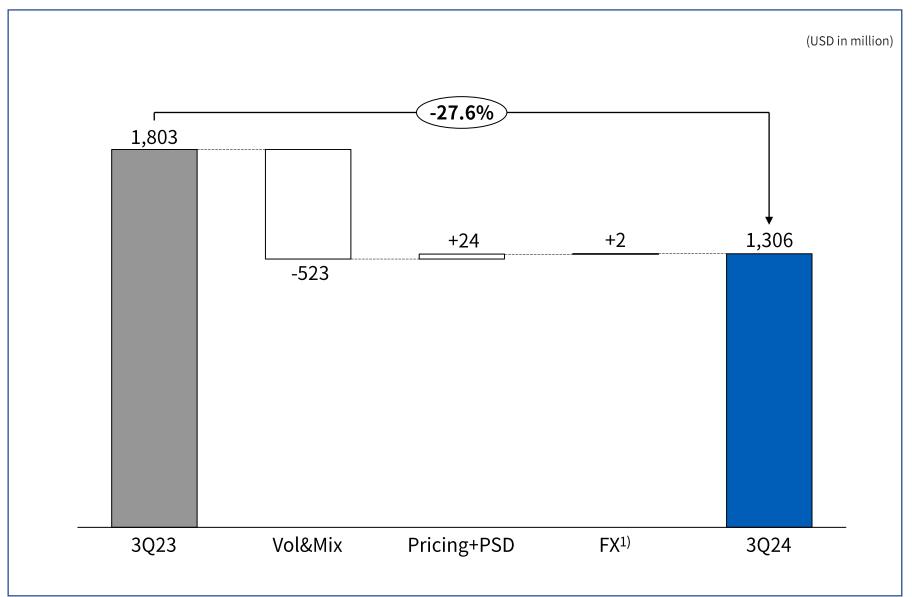
- Revenue decreased by 28% YoY due to external uncertainties and dealer inventory adjustment
- EBIT dropped 59% mainly due to the burden of fixed cost resulting from production adjustment
- Net profit down by 67% due to the decline in operating profit

(USD in million)

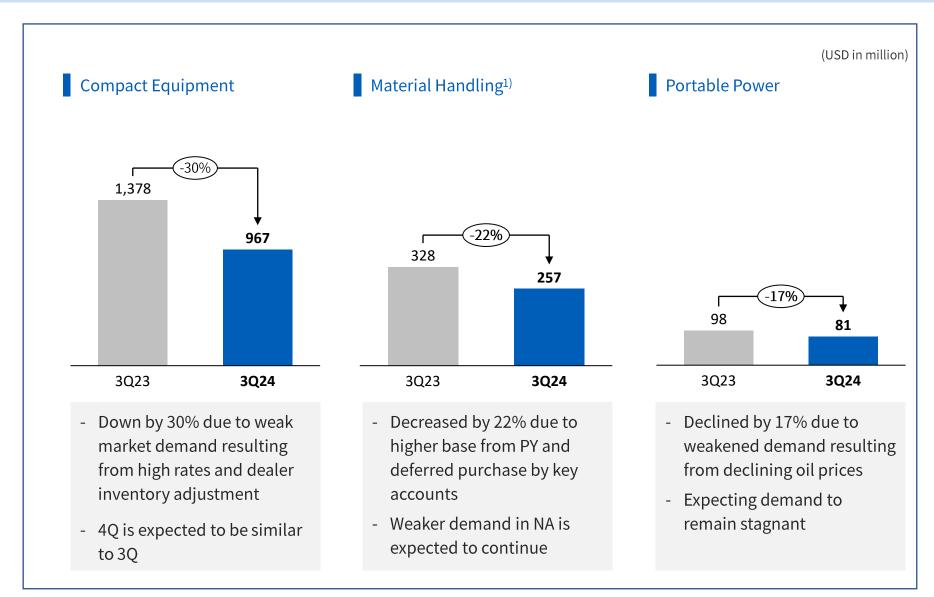
		3Q23	2Q24	3Q24	YoY	QoQ
Revenue		1,803	1,629	1,306	-27.6%	-19.9%
EBIT		226	174	92	-59.4%	-47.1%
	%	12.5%	10.7%	7.0%	-5.5%p	-3.6%p
EBITDA		265	212	137	-48.4%	-35.5%
Net Interest Expense		12	7	7	-39.1%	+13.5%
Profit before Tax		205 ¹⁾	169	70 ¹⁾	-65.8%	-58.7%
Net Profit		144	114	47	-67.4%	-59.1%
	%	8.0%	7.0%	3.6%	-4.4%p	-3.4%p

¹⁾ F/X related: 3Q23 -\$3M, 3Q24 -\$4M

2024 3Q Financial Results – Revenue Comparison



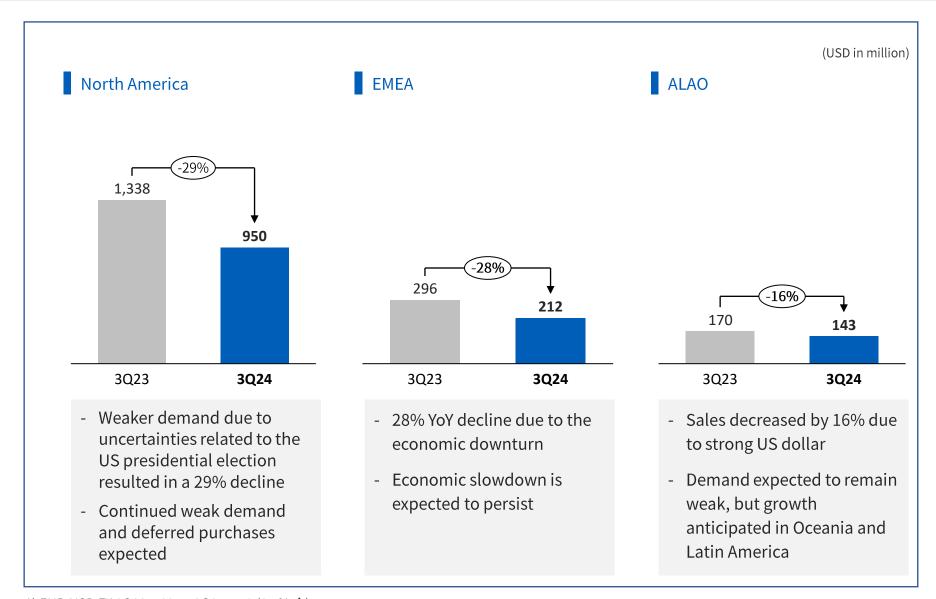
2024 3Q Financial Results – Sales by Segment



¹⁾ Forklifts and warehouse vehicles

²⁾ WTI YoY -8.5% (3Q23 82.2 \rightarrow 3Q24 75.2)

2024 3Q Financial Results – Sales by Region



2024 3Q Financial Results – Balance Sheet

• Maintaining strong financial stability despite temporary increase in working capital

Summarized Balance Sheet

(USD in million)

	2020	2021	2022	2023	2024. 03	2024.06	2024.09	Variation (to 2023)
Total Asset	6,398	7,238	7,298	8,044	8,311	8,457	8,458	+414
Current Asset	1,711	2,232	2,432	3,013	3,334	3,461	3,311	+297
- Cash & Cash Equivalent	733	819	557	1,091	1,313	1,311	1,235	+144
Non-current Asset	4,686	5,006	4,865	5,030	4,977	4,996	5,147	+117
Total Liabilities	2,653	3,593	3,333	3,426	3,645	3,707	3,628	+202
Current Liabilities	930	1,264	1,620	1,870	2,118	2,041	1,977	+107
Non-current Liabilities	1,723	2,329	1,713	1,556	1,527	1,666	1,651	+95
Total Borrowings	958	1,583	1,077	972	956	1,125	1,316	+343
Total Equity	3,744	3,645	3,965	4,618	4,665	4,750	4,830	+212
Net Debt	225	764	520	-119	-357	-187	81	+200
Liability/Equity Ratio	70.9%	98.6%	84.1%	74.2%	78.1%	78.0%	75.1%	+0.9%p

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North America – mixed economic data

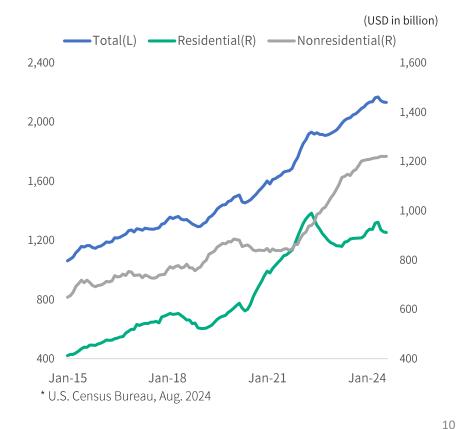
- Industrial production continues to be robust, but manufacturing PMI remain below benchmark
- US con. spending slightly decreased due to uncertainties e.g., the presidential election and high rates

US Industrial Production and Manufacturing PMI



^{*} Industrial Production: FRB, as of Sep. 2024, Index 2017=100

US Construction Spending

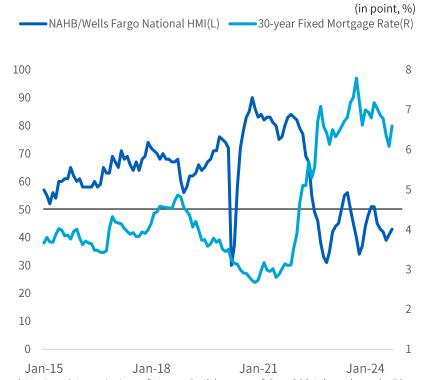


^{**} PMI: ISM, as of Sep. 2024, benchmark=50

US Housing – sluggish on cost pressures

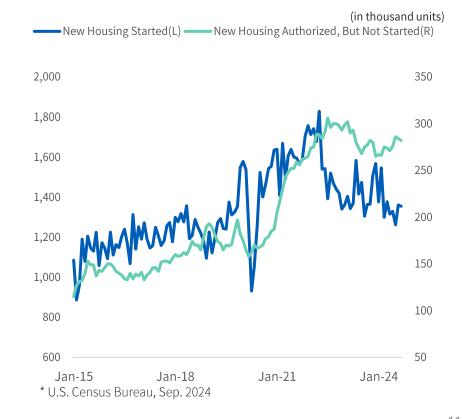
- NAHB HMI continues to struggle due to high mortgage rates
- 'New housing units authorized, but not started' remain high due to shortage, but new housing starts are declining

NAHB Housing Market Index and Mortgage Rate



^{*} National Association of Home Builders, as of Oct. 2024, benchmark=50

US Housing Market Indicators



^{** 30-}year fixed mortgage rate: Freddie Mac, as of Oct. 2024

Europe – market downturn lingers

- Key sentiment indicators remained below the line, and the dip in industrial and construction are widening
- Production in construction maintains PY level, but building permits return to pre-COVID levels

Eurozone Sentiment



^{*} European Commission, as of Sep. 2024

Eurozone Construction Indicators



^{*} Eurostat, Euro area -20 countries, Index 2021=100

^{**} Benchmark: Economic Sentiment= 100, Others =0

^{**} Permits: number of dwellings, residential buildings, Jun.2024

^{***} Production: as of Aug. 2024

[Back-up] 2024 3Q Income Statement in KRW (Consolidated)

• Revenue and EBIT in KRW declined less YoY-basis than in USD

(KRW in billion)

		3Q23	2Q24	3Q24	YoY	QoQ
Revenue		2,366.0	2,236.6	1,777.7	-24.9%	-20.5%
EBIT		297.6	239.5	125.7	-57.8%	-47.5%
	%	12.6%	10.7%	7.1%	-5.5%p	-3.6%p
EBITDA		348.7	292.6	186.8	-46.4%	-36.1%
Net Interest Expense		16.0	8.9	10.0	-37.2%	+12.4%
Profit before Tax		269.1	233.4	96.0	-64.3%	-58.9%
Net Profit		189.1	157.9	64.3	-66.0%	-59.3%
	%	8.0%	7.1%	3.6%	-4.4%p	-3.4%p

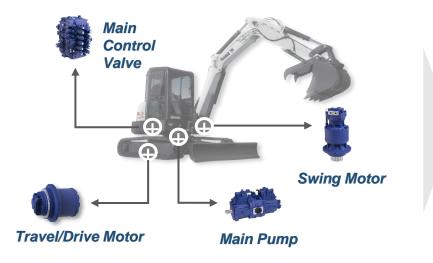
^{*} USD-KRW 3Q23 1,310.95 / 2Q24 1,370.91 / 3Q24 1,359.38

THANK YOU

Appendix. Completed the acquisition of Mottrol

- As of Oct. 4, acquisition was completed, and the company name was changed to 'Doosan Mottrol'
- The results will be reflected starting from 4Q24
- Bobcat expects more stable operations by securing key components
- Aiming to double the revenue in five years through growth within Bobcat and Mottrol's own business

Examples



Diversification Strategy

